



Centre for  
Health Systems &  
Policy Research



# A Policy Course on Health System Transformation: Private Sector Engagement for Primary Care Led Integrated Health Care

**5-7 December 2023**

## **Venue**

KCTCRC, 1/F, School of Public Health Building,  
Prince of Wales Hospital, Shatin, Hong Kong



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*We are pleased to announce a 3-day Policy Course on Health System Transformation: Private Sector Engagement for Primary Care Led Integrated Health Care in HONG KONG which is offered by the Asia-Pacific Network for Health Systems Strengthening (ANHSS). The collaborating local institution is the Centre for Health Systems and Policy Research, JC School of Public Health and Primary Care, The Chinese University of Hong Kong, one of the founding members of ANHSS.*

## About the Event

The ageing of the global population is associated with a rising prevalence of chronic disease and preventable illness, generating escalating demands for health care and creating pressures on the sustainability of health systems. In the Asia Pacific Region non-communicable diseases accounts for more than 50% of mortality in every country. To address this impending threat to health systems, World Health Organization (WHO) has formulated a strategy on people-centered and integrated health services. Reorienting the model of healthcare which is comprehensive, focusing on prevention and with the foundations in primary and community care. Coordination of different types and levels of healthcare for integrated delivery is critical to meet the complex needs of people with chronic disease and for efficiency and effective healthcare.

In the Asia Pacific Region, fragmentation of health care service delivery is evident. Coordination of services within primary care, between primary community care and specialist hospital care is limited and problematic. Public and private healthcare systems effectively operate in segmented parallel systems which compromise effectiveness and efficiency of health systems. Countries have implemented policies to engage the private health sector for a transformed primary care led system. However significant challenges have impeded progress.

Facing the challenges and growing private health sector, ANHSS, with the goal to support knowledge transfer and capacity building in the Asia Pacific region, has organized the policy course for policy makers, implementers, health sector managers and practitioners, academia and researchers. The course was first initiated by World Bank, and has been developed in the context of the challenges in the Asia-Pacific region over the last decade.

The course will provide an overview of the challenges encountered in the health system transformation to a primary care led integrated healthcare system in both tax and social insurance finance healthcare system. A framework for primary care led integrated system and mechanisms for co-ordination within primary care (horizontal integration), between primary-community care and specialist hospital care (vertical integration) will be discussed with course participants' input and applied in the context of their health systems. The course will cover the mechanisms for integrated care in the modalities of organisational, functional, professional, clinical and normative, and how they impact on the goal of access to coordinated, comprehensive and continuous care for patients and the population which meets their needs and expectations. Recognising health system as complex adaptive systems, the influence of the governance (policy) instruments in enabling or inhibiting the modalities of integration at the healthcare delivery and clinical levels will be discussed. The health system governance (policy) instruments of financing, strategic purchasing, contracting, regulation and information will be elaborated in depth in separate sessions. Case studies on countries experience of the 5 modalities and mechanisms for integration will be presented for learning. A final session will cover critical factors for implementation, approaches in monitoring and evaluation of policy interventions.

*\*The Event is supported by The Golden Jubilee Charity Foundation.*





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## Objectives

The course will provide participants with:

- Understanding of the challenges and issues confronting both tax and social insurance health systems in the transformation to a primary care-led integrated health system.
- Capacity in applying a framework and mechanisms for horizontal, vertical and temporal integration of the health care systems in the local context.
- Inform decisions in the choice of governance instruments in designing and implementing modalities and mechanisms for engaging the private sector for integrated healthcare.
- Formulate implementation, monitoring and evaluation strategies for policy interventions.



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## Day 1 – 5 December 2023 (Tuesday)

08:30 – 09:00	Registration
09:00 – 09:30 [Open to public]	<p><b>Welcome &amp; Conceptual Framework and Structure of the Program</b></p> <p><i>Speaker:</i> Professor Eng-kiong YEOH Director, Centre for Health Systems and Policy Research, JC School of Public Health and Primary Care, Faculty of Medicine, The Chinese University of Hong Kong, Hong Kong</p>
	<b>OPENING SESSION</b>
09:30 – 11:15 [Open to public]	<p><b>Challenges for Health System Private Sector Engagement for Primary Care Led Integrated Health Care</b></p> <p><i>Keynote Speakers:</i></p> <p>Dr. Libby LEE (30 mins) Under Secretary for Health, Health Bureau, Hong Kong Special Administrative Region</p> <p>Dr. Teodoro HERBOSA (30 mins) Secretary, Department of Health, The Philippines</p> <p>dr. Endang SUMIWI (30 mins) Director General of Public Health, Ministry of Health, Indonesia</p> <p><b>Panel Discussion</b> (15 mins)</p>
11:15 – 11:45	Tea Break and Group Photo
11:45 – 12:15	<p><b>Policy Instruments, Modalities and Mechanisms for Integrated Health Care</b></p> <p><i>Speaker:</i> Professor Eng-kiong YEOH Director, Centre for Health Systems and Policy Research, JC School of Public Health and Primary Care, Faculty of Medicine, The Chinese University of Hong Kong, Hong Kong</p>
12:15 – 12:45	<p><b>Role of the Private Sector in Asia-Pacific Region; Challenges for Integrated Health Care</b></p> <p><i>Speaker:</i> Professor Siripen SUPAKANKUNTI Professor, Centre of Excellence for Health Economics, Faculty of Economics, Chulalongkorn University, Bangkok, Thailand</p>
12:45 – 14:00	Lunch
	<b>POLICY INSTRUMENT I</b>
14:00 – 15:00	<p><b>Health System Governance Mechanism &amp; Public-Private Financing</b></p> <p><b>Issue 1: Health System Governance</b> <b>Issue 2: Revenue for Health</b> <b>Issue 3: Pooling</b> <b>Issue 4: Purchasing and Payment Mechanism</b></p> <p><i>Speaker:</i> Professor Laksono TRISNANTORO Professor of Health Policy and Management, Department of Health Policy and Management, Faculty of Medicine, Public Health and Nursing, Universitas Gadjah Mada, Indonesia</p>
15:00 – 15:30	Tea Break
	<b>POLICY INSTRUMENT II</b>
15:30 – 16:30	<p><b>Regulation of the Private Health Sector</b></p> <p><b>Issue 1: Licensing Health Care Providers</b> <b>Issue 2: Licensing Health Professions</b> <b>Issue 3: Regulating Health Insurance</b> <b>Issue 4: Roles of Regulator</b></p> <p><i>Speaker:</i> Professor Adi UTARINI Head of Doctoral Program, Faculty of Medicine, Public Health and Nursing, Universitas Gadjah Mada, Indonesia</p>
16:30 – 17:30	<b>Group Discussion</b>



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## Day 2 – 6 December 2023 (Wednesday)

09:00 – 09:10	<p><b>Summary from Day 1 Discussion</b></p> <p><i>Speaker:</i> Shita DEWI Head of Public Health Division, Center for Health Policy and Management, Faculty of Medicine, Public Health and Nursing, Universitas Gadjah Mada, Indonesia</p>
09:10 – 10:00	<p><b>Private Health Sector Assessment</b></p> <p><i>Speaker:</i> Shita DEWI Head of Public Health Division, Center for Health Policy and Management, Faculty of Medicine, Public Health and Nursing, Universitas Gadjah Mada, Indonesia</p>
<b>ORGANISATION, FUNCTIONAL, PROFESSIONAL &amp; CLINICAL MODALITIES AND MECHANISMS</b>	
10:00 – 11:00	<p><b>External Quality Assurance and Accreditation</b></p> <p><i>Speakers:</i> Professor Adi UTARINI Head of Doctoral Program, Faculty of Medicine, Public Health and Nursing, Universitas Gadjah Mada, Indonesia</p> <p>Professor Chi-tim HUNG Professor of Practice in Health Services Management, JC School of Public Health and Primary Care, Faculty of Medicine, The Chinese University of Hong Kong, Hong Kong</p>
11:00 – 11:30	Tea Break
11:30 – 13:00	<p><b>Infrastructural Mechanism for Integrated Health Care – Global Experience</b></p> <p><i>Speakers:</i> Associate Professor Chantal HERBERHOLZ Director, Centre of Excellence for Health Economics, Faculty of Economics, Chulalongkorn University, Bangkok, Thailand</p> <p><b>Primary Care and Hospital PPPs in Thailand</b></p> <p><i>Speakers:</i> Professor Siripen SUPAKANKUNTI Professor, Centre of Excellence for Health Economics, Faculty of Economics, Chulalongkorn University, Bangkok, Thailand</p>
13:00 – 14:00	Lunch
14:00 – 14:45	<p><b>Purchasing for Integrated Health Care; Primary Care Package and Specialist and Hospital Care</b></p> <p><i>Speaker:</i> Professor Laksono TRISNANTORO Professor of Health Policy and Management, Department of Health Policy and Management, Faculty of Medicine, Public Health and Nursing, Universitas Gadjah Mada, Indonesia</p>
14:45 – 16:00	<p><b>COUNTRY EXPERIENCES:</b></p> <p><b>Purchasing and Organisation Mechanisms for Integrated Health Care</b></p> <p><i>Speaker:</i> Professor Ying Yao CHEN Deputy Dean, School of Public Health, Fudan University, China</p> <p><b>Purchasing, Professional and Clinical Mechanisms for Integrated Health Care</b></p> <p><i>Speaker:</i> Professor Dr Sharifa Ezat WAN PUTEH Professor of Public Health, Department of Community Health, National University of Malaysia</p>
16:00 – 16:15	Tea Break
16:00 – 17:00	<p><b>Information and Engagement, Social Franchising</b></p> <p><i>Speaker:</i> Professor Maria Elena B. HERRERA Adjunct Faculty of Asian Institute of Management, Makati City, Metro Manila, Philippines</p>
17:00 – 17:30	<b>Group Discussion</b>



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## Day 3 - 7 December (Thursday)

09:00 – 09:30	<p><b>Summary from Day 2 Discussion</b></p> <p><i>Speaker:</i> Shita DEWI Head of Public Health Division, Center for Health Policy and Management, Faculty of Medicine, Public Health and Nursing, Universitas Gadjah Mada, Indonesia</p>
09:30 – 11:00	<p><b>Contracting in Primary Care</b></p> <p><i>Speakers:</i> Professor Laksono TRISNANTORO Professor of Health Policy and Management, Department of Health Policy and Management, Faculty of Medicine, Public Health and Nursing, Universitas Gadjah Mada, Indonesia</p> <p>Dr. Mubasysyir HASANBASRI Senior Lecturer, and Head of Public Health Study Program, Faculty of Medicine, Public Health and Nursing, Universitas Gadjah Mada, Indonesia</p> <p><b>Contracting in Primary Care: A Hong Kong Case Study</b></p> <p><i>Speaker:</i> Dr. Fei-chau PANG Commissioner for Primary Healthcare, Primary Healthcare Office, Health Bureau, Hong Kong Special Administrative Region</p>
11:00 – 11:30	Tea Break
11:30 – 13:00	<p><b>Implementation, Monitoring, and Evaluation</b></p> <p><i>Speakers:</i> Professor Eng-kiong YEOH Director, Centre for Health Systems and Policy Research, JC School of Public Health and Primary Care, Faculty of Medicine, The Chinese University of Hong Kong, Hong Kong</p> <p>Professor Maria Elena B. HERRERA Adjunct Faculty of Asian Institute of Management, Makati City, Metro Manila, Philippines</p>
13:00 – 14:00	Lunch
14:00 – 15:45	<p><b>Overall Discussion on Challenges Issues in Primary Care Led Integrated Health Care and Private Sector Engagement in the Country Context</b></p> <p><b>Group Discussion and Presentation</b></p>
15:45 – 16:00	Tea Break
16:00 – 17:00	<b>Wrap-up, Certificate Presentation and Closing</b>

**An optional visit to an integrated primary care and hospital faculty is planned on 8 December 2023 (Friday) subject to availability.**